## Behavioral Questions—Leadership Examples

We often receive requests for behavioral interview questions that focus on leadership experiences. Here are such questions.

- 1. Tell me about a cross-functional organizational problem that had been lingering for quite some time, the action you took, and the results you achieved.
- 2. Tell me about a standard or weekly meeting and how you changed the meeting agenda or process to make everyone's time more effective.
- 3. Describe how you encouraged or recognized the contributions of others in general... in a specific instance of top performance... individually... collectively.
- 4. Tell me about a situation in which the way the work was performed or the standard work process was no longer competitive or industry leading.
- 5. Give me an example of a time when you were reviewing financial statements and identified an emerging opportunity or a problem.
- 6. Tell me about a situation where you identified processes that could be improved but that were "owned" by others on the leadership team.
- 7. Tell me about a situation where organizational performance was already at a high level and how you initiated a series of ongoing, continual improvements.
- 8. Give me an example where you were able to strengthen and support your employees throughout a challenging project.
- 9. Describe a situation where your basic product line was well accepted, yet you saw a new product line that could be readily integrated.
- 10. Tell me about a situation when you re-structured a part of the organization to be more effective.
- 11. Tell me about an employee you managed who was once a solid performer and who of late had "retired" on the job.
- 12. Tell me about a situation where a major long-term customer was in jeopardy.
- 13. Describe a situation when a product line's sales were declining and you led the organization to move in a direction with more long-term growth potential.
- 14. Tell me about a situation where there was substantial sales growth, year after year, and how you addressed and accelerated that growth.
- 15. Give me an example of when the same type of problem kept recurring and how you moved the organization to more of a root-cause analysis and solution.